

MEETING MINUTES
PRIMARY CARE ACCESS, DELIVERY, AND PAYMENT TASK FORCE

January 14, 2026

**CO-CHAIRLED BY THE MASSACHUSETTS HEALTH POLICY COMMISSION AND THE EXECUTIVE OFFICE OF
HEALTH AND HUMAN SERVICES**

Date of Meeting: January 14, 2026
Start Time: 10:00 AM
End Time: 11:30 PM

Primary Care Task Force Member	Present?	Vote: Approval of Minutes (Dec. 3, 2025)
Dr. Kiame Mahaniah, Co-Chair	Y	Y
David Seltz, Co-Chair	Y	Y
Senator Cindy Friedman	Y	2nd
Representative John Lawn	Y	Y
Dr. Wayne Altman	Y	M
Dr. Laura Black	Y	Y
Dr. Jennifer Blewett	Y	Y
Alyson Bracken	Y	Y
Michael Caljouw	Y	Y
Dr. Renee Crichlow	Y	Y
Suzanne Curry	Y	Y
Dr. Eric Dickson	Y	Y
Dr. Mark Friedberg	Y	Y
Dr. David Gilchrist	Y	Y
Jon Hurst	Y	Y
Dr. Stephen Martin	Y	Y
Dr. Judith Melin	Y	Y
Sarah Mills	Y	Y
Lora Pellegrini	Y	ab
Dr. Brenda Pring	Y	Y
Barbra Rabson	Y	Y
Dr. Ryan Schwarz	Y	Y
Christina Severin (Designee: Aditya Mahalingam-Dhingra)	Y	A
Dr. Barbara Spivak	Y	Y
Caitlin Sullivan	Y	ab
Summary	25 Members Attended	

Proceedings

An virtual meeting of the Primary Care Access, Delivery, and Payment Task Force (PCTF) was held on Wednesday, January 14, 2025, beginning at 10:00 AM. A recording of the meeting and the meeting materials are available on the [HPC Website](#).

Participating task force members who attended virtually were Secretary of the Executive Office of Health and Human Services (EOHHS), Dr. Kiame Mahaniah (Co-Chair); Executive Director of Health Policy Commission (HPC), Mr. David Seltz (Co-Chair); Senator Cindy Friedman; Representative John Lawn; Dr. Wayne Altman; Dr. Laura Black; Ms. Alyson Bracken; Dr. Jennifer Blewett; Commissioner of Insurance, Mr. Michael Caljouw; Dr. Renee Crichlow; Ms. Suzanne Curry; Dr. Eric Dickson; Dr. Mark Friedberg; Dr. David Gilchrist; Mr. Jon Hurst; Dr. Stephen Martin; Dr. Judith Melin; Ms. Sarah Mills; Ms. Lora Pellegrini; Dr. Brenda Pring; Ms. Barbra Rabson; Dr. Ryan Schwarz; Dr. Barbara Spivak; and Ms. Caitlin Sullivan. Mr. Aditya Mahalingam-Dhingra attended the meeting as a non-voting participant on behalf of Ms. Christina Severin.

ITEM 1: Call to Order

Task Force co-chairs, Mr. David Seltz and Secretary Mahaniah called the meeting to order at 10:00 AM, welcomed members, and shared brief opening remarks.

ITEM 2: Approval of Minutes: December 3, 2025 (VOTE)

Mr. Seltz introduced approval of the minutes from the PCTF meeting on December 3, 2025. Dr. Altman made a motion to approve the minutes, and Senator Friedman seconded the motion. The minutes were approved as presented.

ITEM 3: Statutory Deliverable #4: Propose payment models to increase public and private reimbursement for primary care services

Mr. Seltz explained that due to another meeting requiring the attendance of several task force members, the meeting would adjourn earlier than expected. Due to the schedule change, the meeting focused on continuing the discussion of statutory deliverable #4 to propose payment models to increase public and private reimbursement for primary care services, and the other agenda items will be addressed in future meetings.

Mr. Seltz began the discussion of statutory deliverable #4 by presenting a draft of the core goals and principles of primary care payment reform that should guide the development of task force recommendations. Members expressed strong support for the goals and principles presented, including shifting away from fee-for-service toward prospective payment models, embedding equity into payment reform efforts, and ensuring meaningful multi-payer alignment.

Following review of the core goals and principles for payment reform, task force members engaged in an extensive discussion focused on their priorities and ideal outcomes of primary care payment reform. Members stressed that increasing investment in primary care alone is insufficient and payment reform must strengthen primary care capacity and support team-based care, without overly prescriptive structural requirements. They highlighted the need for practices to have flexibility to implement innovative care models and programs to meet patient needs, such as mobile integrated health (MIH), remote patient monitoring, rapid access, and medication adherence programs.

Members expressed strong support for prospective, per-member-per-month payment models, similar to the MassHealth Primary Care Sub-Capitation model, which has been helpful in supporting practices to transform care delivery. Members agreed that prospective payment models can support investment in currently undervalued services, such as telehealth, patient triage, and care coordination activities that are not well captured in fee-for-service billing. They stressed the urgent need for multi-payer alignment to simplify billing processes and reduce administrative burden, particularly for community health centers and independent practices.

Members underscored the need for explicit incentives that prioritize population health and preventive services and decrease utilization of higher-cost care, especially within the context of an aging population, increasing disease burden, and declining workforce. Members also urged that reimbursement structures for pediatrics should reflect the unique challenges of the patient population, such as growing access challenges, particularly for those covered by MassHealth, and inadequate reimbursement for services such as vaccine counseling in an environment of increasing vaccine hesitancy. Other comments noted concerns about consumer choice and engaging ERISA plans in payment reform efforts.

ITEM 4: Statutory Deliverable #5: Assess the impact of health plan design on health equity and patient access to primary care services

Mr. Seltz explained that Data and Research Workgroup members discussed statutory deliverable #5 at the [November 18, 2025 PCTF Data and Research Workgroup meeting](#), and that discussion of this deliverable will continue offline in order to reserve time for discussion of deliverable #4.

ITEM 5: Open Discussion: Priorities for PCTF in 2026

Noting time constraints, Mr. Seltz urged members to share any additional thoughts about task force priorities by email to Kelsey Berdeguez, Project Manager for the PCTF.

ITEM 6: Adjourn

Mr. Seltz thanked members for their comments and stated the co-chairs will continue to work on draft recommendations for statutory deliverable #4, particularly related to how primary care payment reform should be implemented. Mr. Seltz turned the floor to Secretary Mahaniah for final remarks.

Secretary Mahaniah expressed appreciation to for members' commitment to the work and sharing their deep expertise. The meeting adjourned at 11:20 AM.