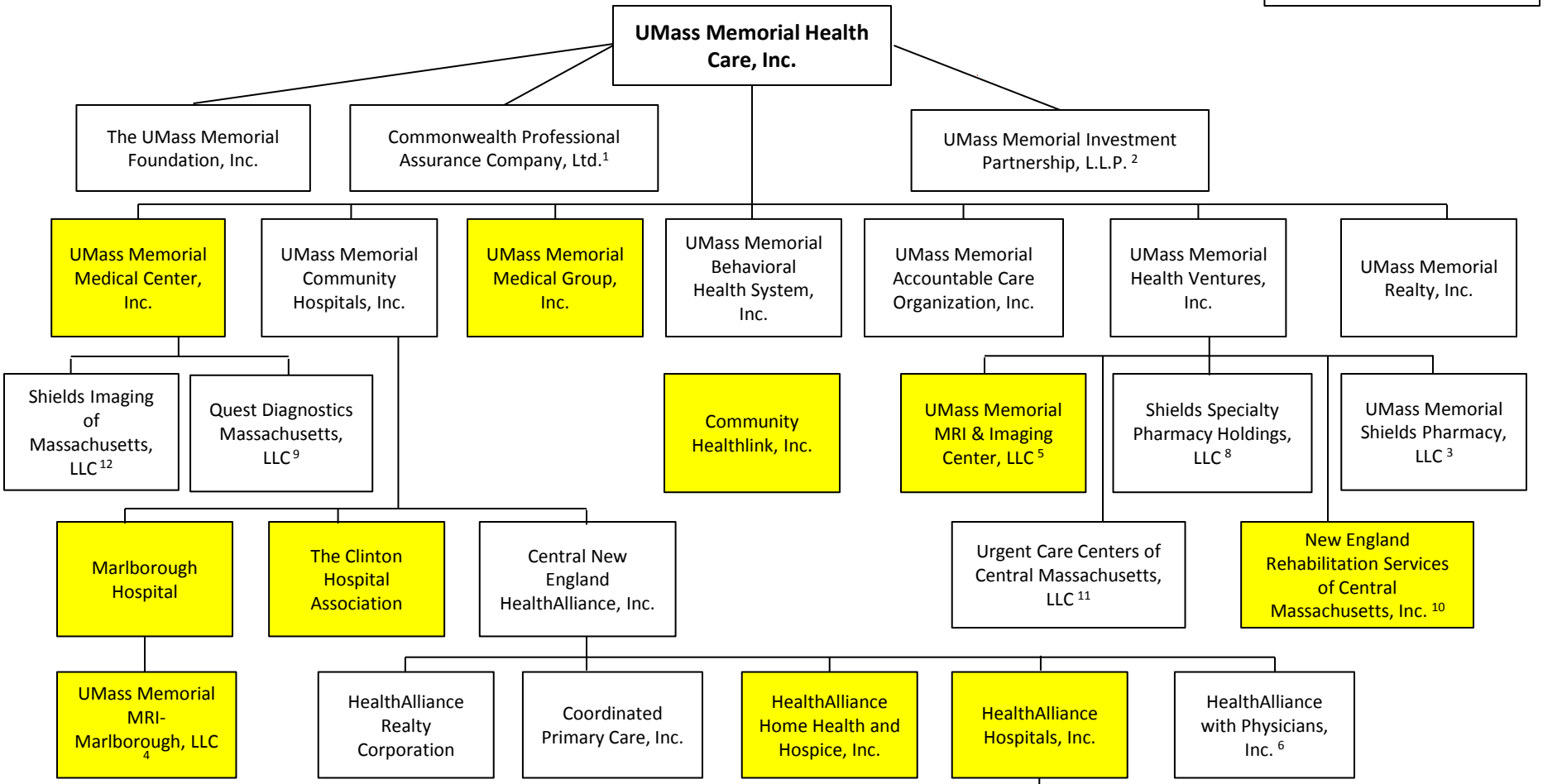
UMass Memorial Health Care and Subsidiaries

Revised 3/18/2016



1. Grand Cayman, BWI Corporation; UMMHC is sole shareholder
2. Partnership with several system entities; UMMHC is General Partner
3. Joint Venture – UMMHV and Shields Pharmacy, LLC (50/50)
4. Joint Venture – Marlborough Hospital, Shields Imaging of Marlborough, UMMHV (55/40/5)
5. Joint Venture – UMMHV, Shields Healthcare Worcester (50/50)
6. Joint Venture – CNEHA, CentMass Association of Physicians (50/50)
7. Joint Venture – Health Alliance Hospitals, UMMHV, Shields Healthcare of Leominster (40/20/40)
8. Joint Venture – UMMHV, Shields Pharmacy Equity (35/35) (30 – Incentive interests)
9. Joint Venture – Quest Diagnostics LLC, UMass Memorial Medical Center (81.1/18.9)
10. Joint Venture – New England Rehabilitation Management Co., LLC, UMMHV (80/20)
11. Joint Venture – Urgent Care Centers of New England, Inc., UMMHV (51/49)
12. Joint Venture – Shields Imaging of New England, LLC, Baystate Radiology and Imaging, LLC, South Shore Hospital, UMMMC (25/25/25/25)