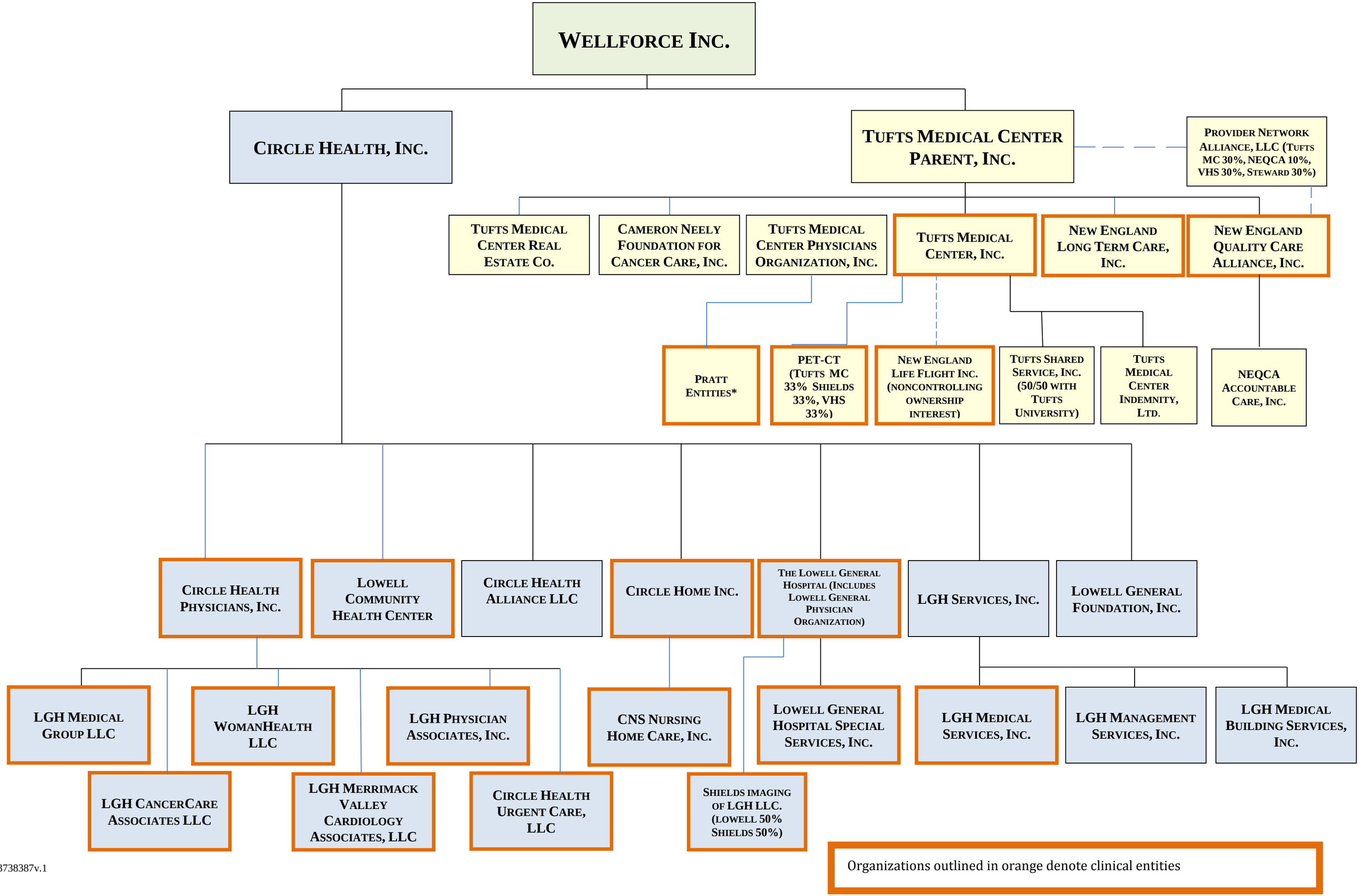
WELLFORCE INC.
CIRCLE HEALTH, INC.
TUFTS MEDICAL CENTER PARENT, INC.
PROVIDER NETWORK ALLIANCE, LLC (TUFTS MC 30%, NEQCA 10%, VHS 30%, STEWARD 30%)
TUFTS MEDICAL CENTER REAL ESTATE CO.
CAMERON NEELY FOUNDATION FOR CANCER CARE, INC.
TUFTS MEDICAL CENTER PHYSICIANS ORGANIZATION, INC.
TUFTS MEDICAL CENTER, INC.
NEW ENGLAND LONG TERM CARE, INC.
NEW ENGLAND QUALITY CARE ALLIANCE, INC.
PRATT ENTITIES*
PET-CT (TUFTS MC 33% SHIELDS 33%, VHS 33%)
NEW ENGLAND LIFE FLIGHT INC. (NONCONTROLLING OWNERSHIP INTEREST)
TUFTS SHARED SERVICE, INC. (50/50 WITH TUFTS UNIVERSITY)
TUFTS MEDICAL CENTER INDEMNITY, LTD.
NEQCA ACCOUNTABLE CARE, INC.
CIRCLE HEALTH PHYSICIANS, INC.
LOWELL COMMUNITY HEALTH CENTER
CIRCLE HEALTH ALLIANCE LLC
CIRCLE HOME INC.
THE LOWELL GENERAL HOSPITAL (INCLUDES LOWELL GENERAL PHYSICIAN ORGANIZATION)
LGH SERVICES, INC.
LOWELL GENERAL FOUNDATION, INC.
LGH MEDICAL GROUP LLC
LGH WOMANHEALTH LLC
LGH PHYSICIAN ASSOCIATES, INC.
CNS NURSING HOME CARE, INC.
LOWELL GENERAL HOSPITAL SPECIAL SERVICES, INC.
LGH MEDICAL SERVICES, INC.
LGH MANAGEMENT SERVICES, INC.
LGH MEDICAL BUILDING SERVICES, INC.
LGH CANCERCARE ASSOCIATES LLC
LGH MERRIMACK VALLEY CARDIOLOGY ASSOCIATES, LLC
CIRCLE HEALTH URGENT CARE, LLC
SHIELDS IMAGING OF LGH LLC. (LOWELL 50% SHIELDS 50%)
Organizations outlined in orange denote clinical entities

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