

HEALTH POLICY COMMISSION  
ACO CERTIFICATION PROGRAM

**ACCOUNTABLE CARE  
ORGANIZATIONS  
IN MASSACHUSETTS:  
PROFILES OF THE 2019 AND 2020  
HPC-CERTIFIED ACOS**



## INTRODUCTION TO THE ACO PROFILES

In 2017, the Massachusetts Health Policy Commission (HPC) launched a first-in-the-nation set of statewide standards for accountable care organizations (ACOs). An ACO is a group of health care providers that contracts with a payer or payers and assumes responsibility for the quality, outcomes, and cost of care for an attributed population.

To be certified by the HPC for a term of two years, ACOs are required to demonstrate certain core attributes, including that the ACO:

- provider participants and patients have a meaningful role in the governance of the ACO;
- governing body monitors quality performance and sets performance improvement goals;
- routinely stratifies its patient population and develops population health management programs to address identified needs; and
- coordinates with other providers to deliver cross-continuum care.

This collection of ACO Profiles includes information on the 16 HPC-certified ACOs. The profiles provide a snapshot of each certified ACO, using non-confidential information submitted to the HPC through ACO Certification and other public data, including data from the Massachusetts Registration of Provider Organizations (RPO) program. These profiles are part of a series of policy briefs and other resources that provide policy-makers, health care providers, payers, purchasers, researchers, and other members of the public with information and insights regarding the characteristics of HPC-certified ACOs. For additional background information and context, materials are available at [Transforming Care: ACO Briefs and Other Resources](#).

The primary data sources for the profiles are non-confidential data from the HPC ACO Certification applications, publicly available Medicare data, publicly available Mass-Health data, and the 2019 RPO filings. In cases where data pertain to the corporate parent of an HPC-certified ACO, the data about the corporation are framed in a blue box; ACO-specific information is framed in an orange box. Additional details on the data sources and methods used to generate the profiles are noted on each and described in the Data Sources and Methods section at the end of this packet.

The HPC welcomes questions, reactions, feedback, and any comments on this brief and on the plans for future reporting on the ACO Certification program described here. Please contact [HPC-Certification@mass.gov](mailto:HPC-Certification@mass.gov).

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**Reliant Medical Group, Inc.**

**Signature Healthcare**

**Southcoast Health System, Inc.**

**Steward Health Care Network, Inc.**

**Wellforce, Inc.**

# ATRIUS HEALTH, INC.

## HPC-CERTIFIED ACO PROFILES

**Atrius Health, Inc.** is an HPC-certified ACO. Atrius Health is a non-profit multispecialty organization providing care primarily in eastern Massachusetts.

### RISK CONTRACTS

#### Commercial

- AllWays Health Partners
- Blue Cross Blue Shield of Massachusetts
- Harvard Pilgrim Health Care
- Tufts Health Plan

#### MassHealth

- Tufts Health Together with Atrius Health (Accountable Care Partnership Plan)

#### Medicare

- Next Generation ACO

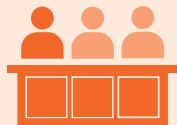
**~297,000**  
patients under risk  
contracts

**100%**  
of ACO attributed patients  
are under two-sided risk  
contracts



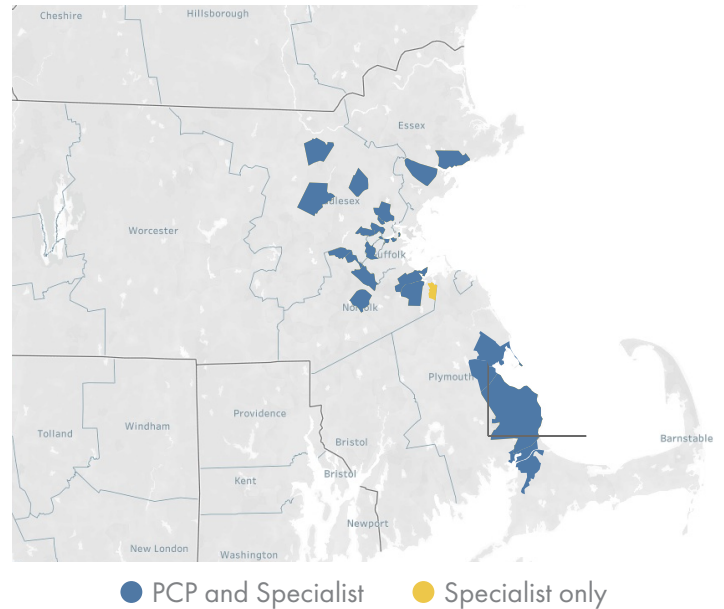
Physician-organization anchored ACO

Patient / consumer representative on the  
Atrius Health ACO Board of Trustees



### LOCATION

#### Location of Physicians Contracting with Atrius Health, by zip code



### PHYSICIAN NUMBERS

#### Total Physicians (approx.): 765

- Total Primary Care Physicians: 330
- Total Pediatricians: 120
- Total Specialists: 435
- Total Behavioral Health Specialists: 20

Note: Because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count. Atrius Health's providers are primarily employed and all practice sites are wholly owned.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

- Atrius Health Filing, Massachusetts Registration of Provider Organizations Program, 2019
- Next Generation ACO models data sheet [Internet]. Centers for Medicare and Medicaid Services. Available from: <https://data.cms.gov/Special-Programs-Initiatives-Speed-Adoption-of-Bes/Next-Generation-ACO-Models/tn2j-iqcf>

For more information about Atrius Health, Inc., visit [www.atrusheralth.org](http://www.atrusheralth.org) and [www.atrusheralth.org/about-us/accountable-care-organization](http://www.atrusheralth.org/about-us/accountable-care-organization) or contact Margaret Senese, 617-559-8469, [Margaret\\_Senese@atrusheralth.org](mailto:Margaret_Senese@atrusheralth.org)

# BAYCARE HEALTH PARTNERS, INC.

## HPC-CERTIFIED ACO PROFILES

Baycare Health Partners, Inc. is an HPC-certified ACO, inclusive of **Pioneer Valley Accountable Care, LLC. (PVAC)** and **Baystate Health Care Alliance, LLC (BHCA)**. Baystate Health, Inc., a non-profit organization providing care primarily in central and western Massachusetts, has a 50% controlling interest in Baycare Health Partners.\*

Baycare Health Partners, Inc.

BAYSTATE HEALTH, INC.

Pioneer Valley Accountable Care, LLC. (PVAC)

Baystate Health Care Alliance

### RISK CONTRACTS

**Commercial** (held by Baycare Health Partners)

- Blue Cross Blue Shield of Massachusetts
- Health New England

**MassHealth** (held by BHCA)

- Be Healthy Partnership (Accountable Care Partnership Plan with Health New England)

**Medicare** (held by PVAC)

- Next Generation ACO

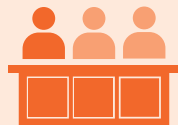
~125,000  
patients under risk  
contracts

100%  
of ACO attributed patients  
are under two-sided risk  
contracts



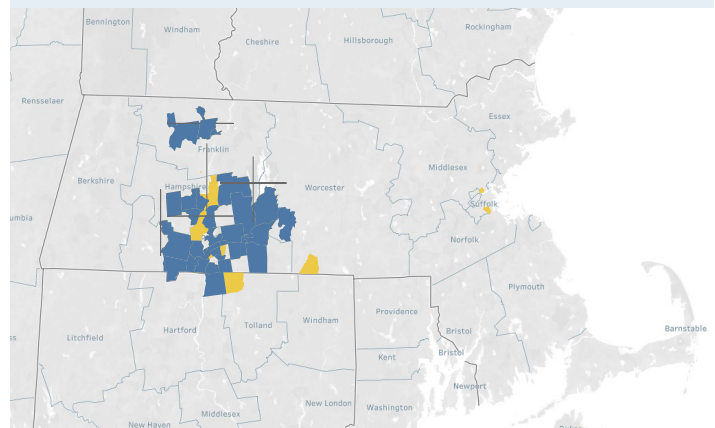
Academic- or teaching-hospital  
anchored ACO

Patient/consumer representative on  
the Baycare Health Partners Board of  
Directors, BCHA Board of Managers,  
and PVAC Board of Managers



### LOCATION

Location of Physicians Contracting with Baystate Health, by zip code



● PCP and Specialist ● Specialist only

### PHYSICIAN NUMBERS

**Total Physicians (approx.): 1,460**

- Total Primary Care Physicians: 330
- Total Pediatricians: 185
- Total Specialists: 1,200
- Total Behavioral Health Specialists: 50

Note: Not all physicians included in the map and physician counts may participate in Baycare Health Partners's risk contracts. Also, because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

- Baycare Health Partners Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Next Generation ACO models data sheet [Internet]. Centers for Medicare and Medicaid Services. Available from: <https://data.cms.gov/Special-Programs-Initiatives-Speed-Adoption-of-Bes/Next-Generation-ACO-Models/tn2j-iqcf>

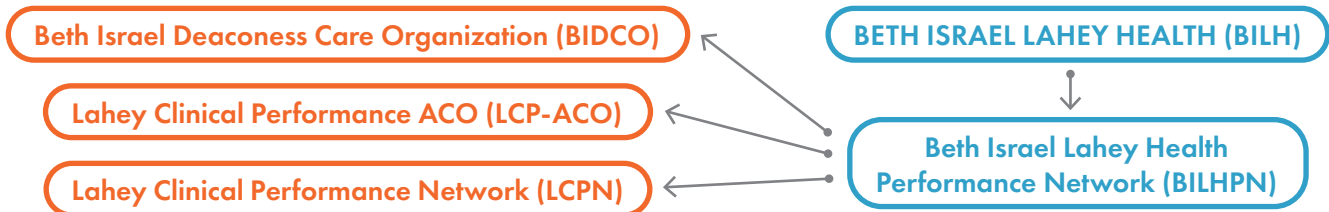
\*Greater Springfield IPA also has a 50% controlling interest in Baycare Health Partners.

For more information about Baycare Health Partners, Inc., visit [www.baystatehealth.org/about-us/community-programs/accountable-care-organizations](http://www.baystatehealth.org/about-us/community-programs/accountable-care-organizations) or contact Lucesita Scammon, 413-794-8200, [lscammon@baycarehealth.org](mailto:lscammon@baycarehealth.org)

# BETH ISRAEL LAHEY HEALTH PERFORMANCE NETWORK

## HPC-CERTIFIED ACO PROFILES

**Beth Israel Lahey Health Performance Network (BILHPN)** is an HPC-certified ACO, inclusive of **Beth Israel Deaconess Care Organization, Lahey Clinical Performance Network, LLC (LCPN)**, and **Lahey Clinical Performance Accountable Care Organization, LLC (LCP-ACO)**. BILHPN's corporate parent is Beth Israel Lahey Health, Inc., a non-profit organization providing care primarily in eastern Massachusetts.



### RISK CONTRACTS

#### Commercial (held by BIDCO and LCPN)

- Blue Cross Blue Shield of Massachusetts, Cigna, Harvard Pilgrim Health Care, Tufts Health Plan, Unicare

#### MassHealth

- Tufts Health Together with BIDCO (Accountable Care Partnership Plan), Lahey MassHealth ACO (MCO-Administered ACO)

#### Medicare

- Shared Savings Program, Enhanced Track (held by BIDCO), Shared Savings Program, Basic Track (held by LCP-ACO)

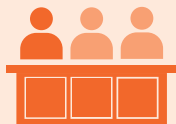
**~356,000**  
patients under risk  
contracts

**87%**  
of ACO attributed patients  
are under two-sided risk  
contracts



Academic- or teaching-hospital  
anchored ACO

Patient/consumer representative on the  
BIDCO Board of Managers; Patient/  
consumer representative on the LCPN  
and LCP-ACO Board of Directors



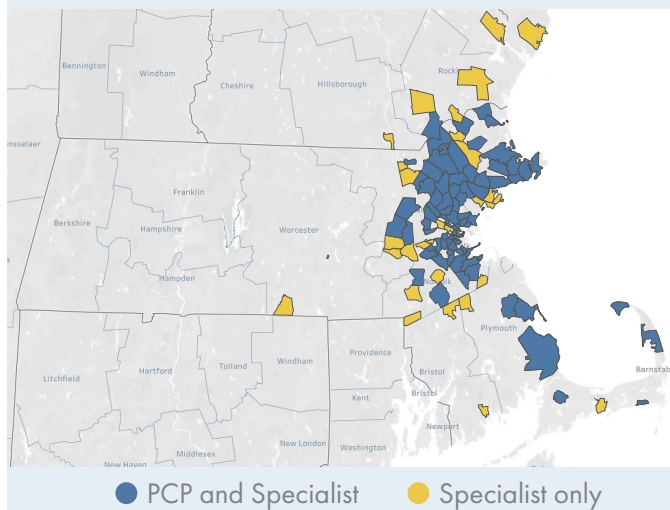
### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

- BIDCO Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Lahey Health System Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Performance year 2020 Medicare shared savings program model data sheet [Internet]. Centers for Medicare and Medicaid Services. Available from: [data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Performance-Year-2020-Medicare-Shared-Savings-Prog/kuwq-yjm7](https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Performance-Year-2020-Medicare-Shared-Savings-Prog/kuwq-yjm7)

### LOCATION

#### Location of Physicians Contracting with BILHPN, by zip code



### PHYSICIAN NUMBERS

#### Total Physicians (approx.): 3,900

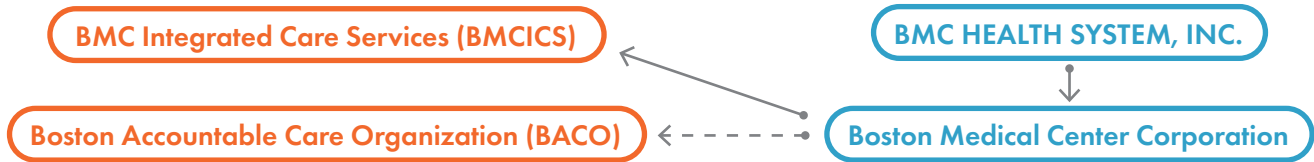
- Total Primary Care Physicians: 785
- Total Pediatricians: 145
- Total Specialists: 3,220
- Total Behavioral Health Specialists: 160

Note: Not all physicians included in the map and physician counts may participate in BILHPN risk contracts. Also, because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

# BMC HEALTH SYSTEM, INC.

## HPC-CERTIFIED ACO PROFILES

**BMC Health System, Inc.** is an HPC-certified ACO, inclusive of **Boston Accountable Care Organization (BACO)** and **Boston Medical Center Integrated Care Services (BMCICS)**. BMC Health System, Inc. is a non-profit organization providing care across the Commonwealth.



### RISK CONTRACTS

#### Commercial (held by BACO)

- Blue Cross Blue Shield of Massachusetts
- Tufts Health Plan

#### MassHealth (held by BACO)

- BMC HealthNet Plan Community Alliance (Accountable Care Partnership Plan)

#### Medicare (held by BMCICS)

- MSSP Track 1+

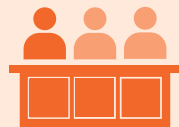
**~152,000**  
patients under risk  
contracts

**100%**  
of ACO attributed patients  
are under two-sided risk  
contracts



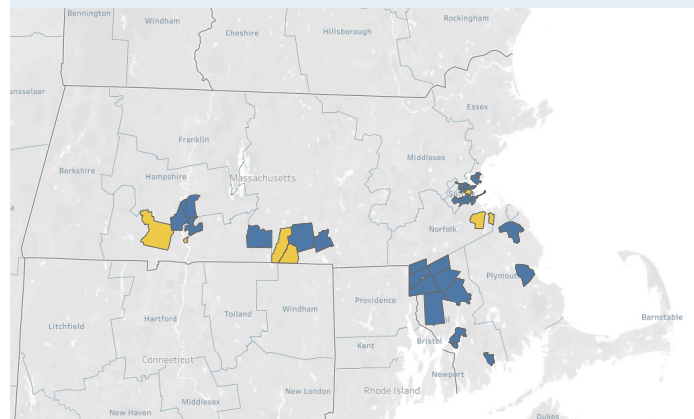
Academic- or teaching-hospital  
anchored ACO

Patient / consumer representative on  
BACO Board of Directors and BMCICS  
Board of Directors



### LOCATION

#### Location of Physicians Contracting with BMC Health System, by zip code



● PCP and Specialist    ● Specialist only

### PHYSICIAN NUMBERS

#### Total Physicians (approx.): 1,482

- Total Primary Care Physicians: 475
- Total Pediatricians: 265
- Total Specialists: 1,080
- Total Behavioral Health Specialists: 50

Note: Physicians included in the map and physician counts contract with BACO and/or BMCICS, not BMC Health System, Inc. Also, because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

- BMC Health System Filing, Massachusetts Registration of Provider Organizations Program, 2019
- Performance year 2020 Medicare shared savings program model data sheet [Internet]. Centers for Medicare and Medicaid Services. Available from: <https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Performance-Year-2020-Medicare-Shared-Savings-Prog/kuwq-yjm7>

For more information about BMC Health System, visit [www.bmc.org/medical-professionals/accountable-care-organization-aco](http://www.bmc.org/medical-professionals/accountable-care-organization-aco) or contact Michael Olsen, 617-638-0985, [michael.olsen@bmc.org](mailto:michael.olsen@bmc.org)

# CAMBRIDGE HEALTH ALLIANCE

## HPC-CERTIFIED ACO PROFILES

**Cambridge Health Alliance (CHA)** is an HPC-certified ACO. CHA is a non-profit organization providing care primarily in the Boston metro area.

### RISK CONTRACTS

#### Commercial

- Contracts held by BIDCO\*

#### MassHealth

- Tufts Health Together with CHA (Accountable Care Partnership Plan)

#### Medicare

- Shared Savings Program, Enhanced Track contract held by BIDCO\*

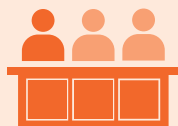
**~27,000**  
patients under risk  
contracts\*\*

**100%**  
of ACO attributed patients  
are under two-sided risk  
contracts



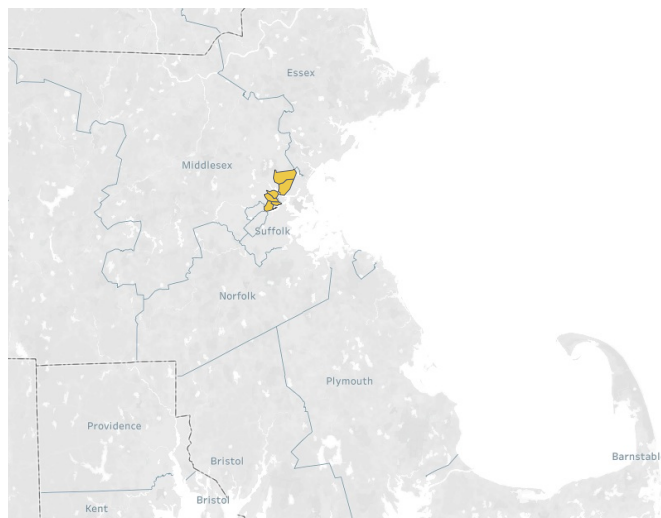
Academic- or teaching-hospital  
anchored ACO

Patient/consumer representative on  
the Accountable Care Partnership  
Plan Governing Board



### LOCATION

#### Location of Physicians Contracting with CHA, by zip code



● PCP and Specialist    ● Specialist only

### PHYSICIAN NUMBERS

#### Total Physicians (approx.): 412

- Total Primary Care Physicians: 130
- Total Pediatricians: 50
- Total Specialists: 290
- Total Behavioral Health Specialists: 65

Note: Because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

- Cambridge Health Alliance Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Beth Israel Deaconess Care Organization (BIDCO) Physician Roster Filing. Massachusetts Registration of Provider Organizations Program, 2019

\*CHA physicians participate in commercial and Medicare risk contracts held by the Beth Israel Deaconess Care Organization (BIDCO). See BILHPN ACO Profile for details.

\*\*This reported number is based on the number of patients covered under CHA's MassHealth risk contract only.

For more information about Cambridge Health Alliance, visit [www.challiance.org/about/population-health](http://www.challiance.org/about/population-health) or contact David Elvin, M.D., 617-665-1033, [delvin@challiance.org](mailto:delvin@challiance.org)

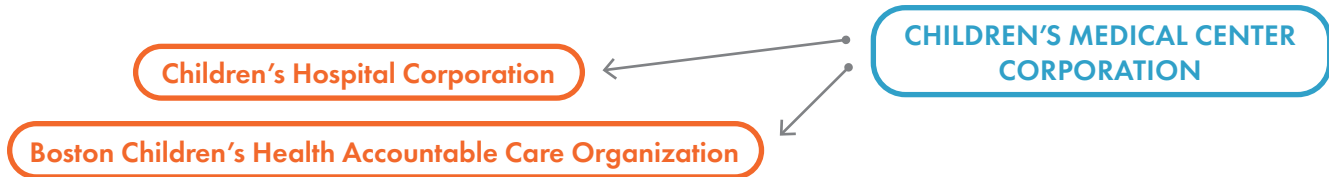


# CHILDREN'S MEDICAL CENTER CORPORATION

## HPC-CERTIFIED ACO PROFILES

Children's Medical Center Corporation (CMCC) is an HPC-certified ACO, inclusive of Children's Hospital Corporation (CHC) and Boston Children's Health Accountable Care Organization (BCH ACO).

CMCC is a non-profit organization providing pediatric care across the Commonwealth.



### RISK CONTRACTS

#### Commercial (held by CHC)

- Blue Cross Blue Shield of Massachusetts

#### MassHealth (held by BCH ACO)

- Tufts Health Together with Boston Children's ACO (Accountable Care Partnership Plan)

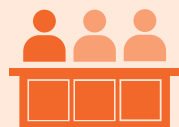
~145,000 patients under risk contracts\*

100% of ACO attributed patients are under two-sided risk contracts



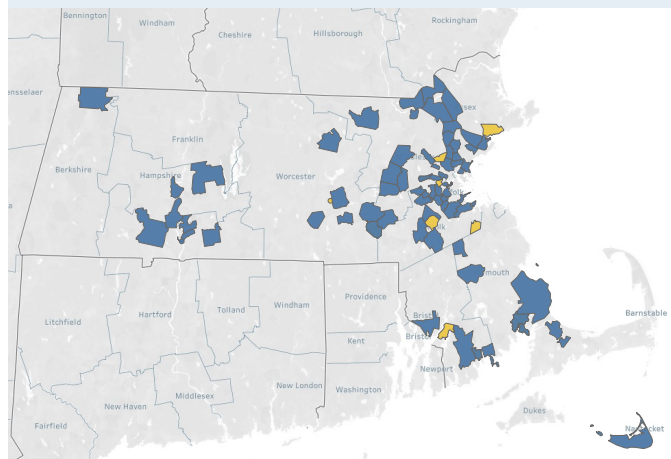
Academic- or teaching-hospital anchored ACO

Patient/consumer representative on the BCH ACO governing board and Commercial ACO Governance Committee



### LOCATION

#### Location of Physicians Contracting with CMCC, by zip code



● PCP and Specialist ● Specialist only

### PHYSICIAN NUMBERS

#### Total Physicians (approx.): 1,620

- Total Primary Care Physicians: 405
- Total Pediatricians: 1,620
- Total Specialists: 1,230
- Total Behavioral Health Specialists: 50

Note: Not all physicians included in the map and physician counts may participate in CMCC's risk contracts. Also, because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

- Children's Medical Center Corporation Filing. Massachusetts Registration of Provider Organizations Program, 2019

\*This size classification is based on a comparison of CMCC to ACOs that serve adult and/or elderly patients in addition to the pediatric population.

For more information about Children's Medical Center Corporation, visit [www.childrenshospital.org/patient-resources/accountable-care-organization](http://www.childrenshospital.org/patient-resources/accountable-care-organization) or contact Michael Lee, 617-919-6263, [michael.lee2@childrens.harvard.edu](mailto:michael.lee2@childrens.harvard.edu)

# COMMUNITY CARE COOPERATIVE, INC.

## HPC-CERTIFIED ACO PROFILES

**Community Care Cooperative, Inc. (C3)** is an HPC-certified ACO. C3 was organized by nine federally-qualified health centers for the purpose of participating in the MassHealth ACO program. Today, C3 is non-profit organization providing care across the Commonwealth through 19 FQHCs.

### RISK CONTRACTS

#### MassHealth

- Community Care Cooperative (Primary Care ACO)

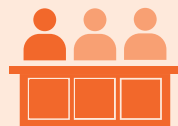
**~140,000**  
patients under risk  
contracts

**100%**  
of ACO attributed patients  
are under two-sided risk  
contracts



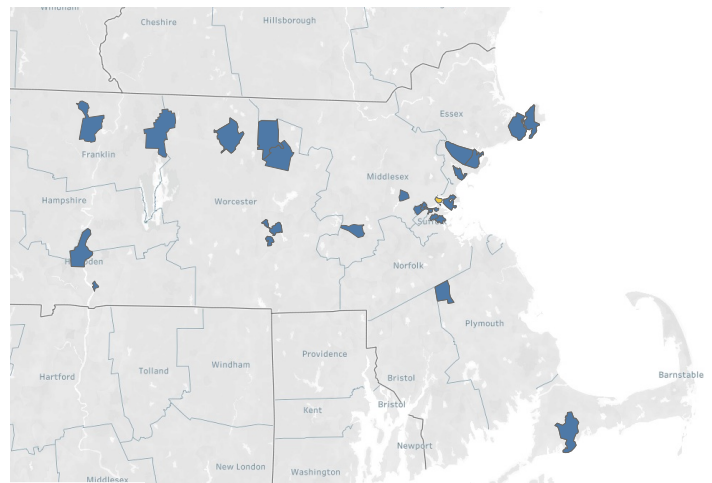
Physician-organization  
anchored ACO

Patient/consumer representative  
on the C3 Board of Directors



### LOCATION

#### Location of Physicians Contracting with C3, by zip code



● PCP and Specialist    ● Specialist only

### PHYSICIAN NUMBERS

#### Total Physicians (approx.): 670

- Total Primary Care Physicians: 484
- Total Pediatricians: 300
- Total Specialists: 250
- Total Behavioral Health Specialists: 45

Note: Because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

- Community Care Cooperative Filing. Massachusetts Registration of Provider Organizations Program, 2019

# HEALTH COLLABORATIVE OF THE BERKSHIRES

## HPC-CERTIFIED ACO PROFILES

**Health Collaborative of the Berkshires (HCB)** is an HPC-certified ACO. HCB is a non-profit organization providing care primarily in western Massachusetts.

### RISK CONTRACTS

#### MassHealth

- Berkshire Fallon Health Collaborative (Accountable Care Partnership Plan)

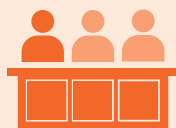
**~18,000**  
patients under risk  
contracts

**100%**  
of ACO attributed patients  
are under two-sided risk  
contracts



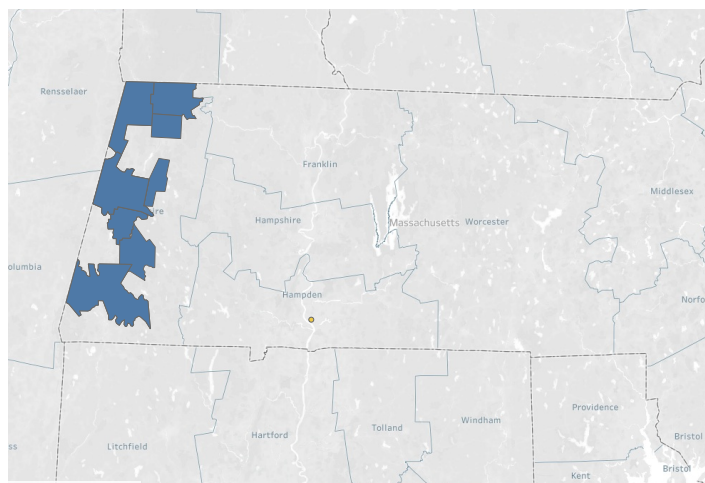
Community-hospital anchored ACO

Patient/consumer representative  
on the HCB Governing Body



### LOCATION

#### Location of Physicians Contracting with HCB, by zip code



● PCP and Specialist    ● Specialist only

### PHYSICIAN NUMBERS

#### Total Physicians (approx.): 337

- Total Primary Care Physicians: 75
- Total Pediatricians: 10
- Total Specialists: 270
- Total Behavioral Health Specialists: 12

Note: Because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

- Berkshire Accountable Care Organization. Massachusetts Registration of Provider Organizations Program, 2019
- Berkshire Fallon Health Collaborative (USA). Learn about Berkshire Fallon Health Collaborative (BFHC) [Internet]. Massachusetts; 2021. Available from: <http://www.fchp.org/en/Berkshires/about.aspx>

# MASS GENERAL BRIGHAM INC.

## HPC-CERTIFIED ACO PROFILES

**Mass General Brigham Inc.** is an HPC-certified ACO, inclusive of **Partners HealthCare Accountable Care Organization, LLC**. Mass General Brigham is a non-profit organization providing care across the Commonwealth.

Partners HealthCare ACO, LLC

MASS GENERAL BRIGHAM INC.

### RISK CONTRACTS

#### Commercial

- Allways Health Partners
- Blue Cross Blue Shield of Massachusetts
- Harvard Pilgrim Health Care
- Tufts Health Plan
- Unicare

#### MassHealth

- Partners HealthCare Choice (Primary Care ACO)

#### Medicare

- Shared Savings Program, Enhanced Track
- Tufts Health Plan – Medicare Preferred HMO Plans

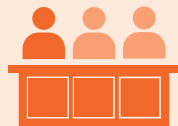
~600,000  
patients under risk  
contracts

99%  
of ACO attributed patients  
are under two-sided risk  
contracts



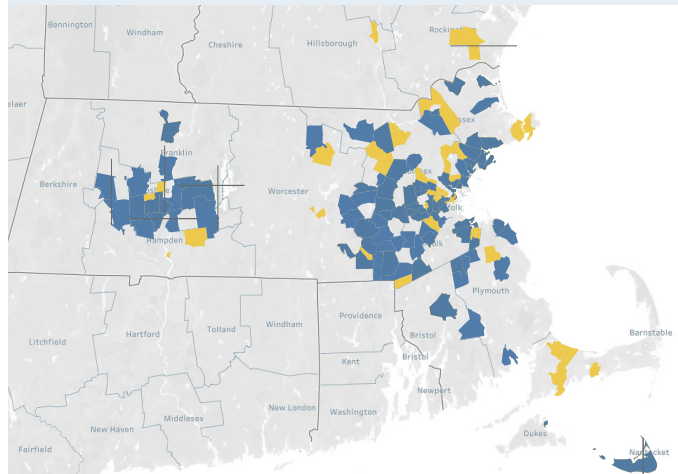
Academic- or teaching-hospital  
anchored ACO

Patient /consumer representative on  
the Partners HealthCare ACO Board  
of Managers



### LOCATION

#### Location of Physicians Contracting with Mass General Brigham, by zip code



● PCP and Specialist ● Specialist only

### PHYSICIAN NUMBERS

#### Total Physicians (approx.): 6,685

- Total Primary Care Physicians: 1,115
- Total Pediatricians: 580
- Total Specialists: 5,755
- Total Behavioral Health Specialists: 390

Note: Not all physicians included in the map and physician counts may participate in Mass General Brigham's risk contracts. Also, because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

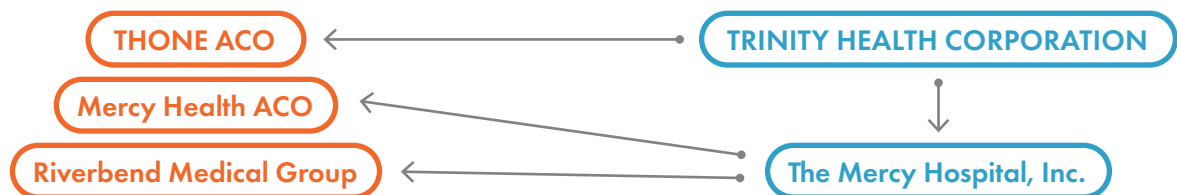
- Partners Healthcare System Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Performance year 2020 Medicare shared savings program model data sheet [Internet]. Centers for Medicare and Medicaid Services. Available from: <https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Performance-Year-2020-Medicare-Shared-Savings-Prog/kuwq-yjm7>

For more information about Mass General Brigham, visit [www.partners.org/for-patients/ACO/Default.aspx](http://www.partners.org/for-patients/ACO/Default.aspx) or contact Michael Esters, [mesters@partners.org](mailto:mesters@partners.org)

# THE MERCY HOSPITAL, INC.

## HPC-CERTIFIED ACO PROFILES

The Mercy Hospital, Inc. is an HPC-certified ACO, inclusive of **Mercy Health Accountable Care Organization, LLC, Trinity Health of New England ACO, LLC (THONE ACO)**, and **Riverbend Medical Group, Inc.** The Mercy Hospital's corporate parent is Trinity Health Corporation, a non-profit organization providing care primarily in western Massachusetts.



### RISK CONTRACTS

**Commercial** (held by Riverbend Medical Group)

- Blue Cross Blue Shield of Massachusetts

**MassHealth** (held by Mercy Health ACO)

- BMC HealthNet Plan Mercy Alliance (Accountable Care Partnership Plan)

**Medicare** (held by THONE ACO)

- Shared Savings Program, Enhanced Track

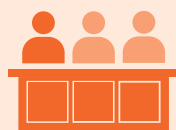
**~65,000**  
patients under risk  
contracts

**100%**  
of ACO attributed patients  
are under two-sided risk  
contracts



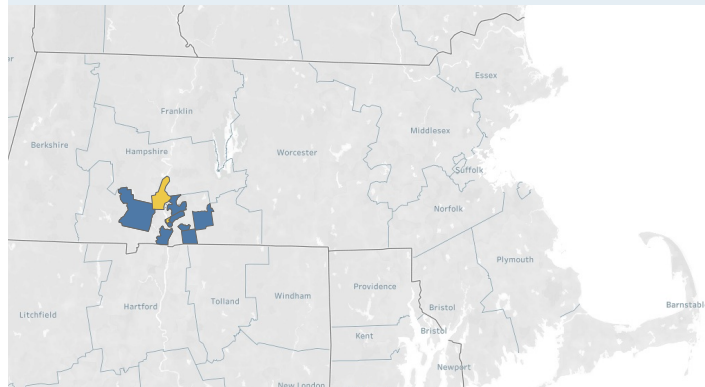
Community-hospital anchored ACO

Patient /consumer representative on the Mercy Health Board of Managers, as an advisor to the Riverbend Board of Directors, and on the THONE ACO Board of Managers



### LOCATION

**Location of Physicians Contracting with Trinity Health Corporation, by zip code**



● PCP and Specialist    ● Specialist only

### PHYSICIAN NUMBERS

**Total Physicians (approx.): 330**

- Total Primary Care Physicians: 105
- Total Pediatricians: 45
- Total Specialists: 230
- Total Behavioral Health Specialists: 30

Note: Not all physicians included in the map and physician counts may participate in The Mercy Hospital's risk contracts. Also, because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

- Baycare Health Partners Physician Roster Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Trinity Health Corporation Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Performance year 2020 Medicare shared savings program model data sheet [Internet]. Centers for Medicare and Medicaid Services. Available from: <https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Performance-Year-2020-Medicare-Shared-Savings-Prog/kuwq-yjm7>

For more information about The Mercy Hospital, Inc., visit [www.mercycares.com/springfield](http://www.mercycares.com/springfield) or contact David Bittner, 413-748-9008, [David.Bittner@TrinityHealthOfNE.org](mailto:David.Bittner@TrinityHealthOfNE.org)

# MERRIMACK VALLEY ACCOUNTABLE CARE ORGANIZATION

## HPC-CERTIFIED ACO PROFILES

**Merrimack Valley ACO (MVACO)** is an HPC-certified ACO. MVACO's corporate parents are Greater Lawrence Family Health Center and Lawrence General Hospital, non-profit organizations providing care in northeastern Massachusetts.

### RISK CONTRACTS

#### MassHealth

- My Care Family (Accountable Care Partnership Plan with AllWays Health Partners)

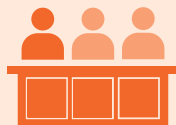
**~36,000**  
patients under risk  
contracts

**100%**  
of ACO attributed patients  
are under two-sided risk  
contracts



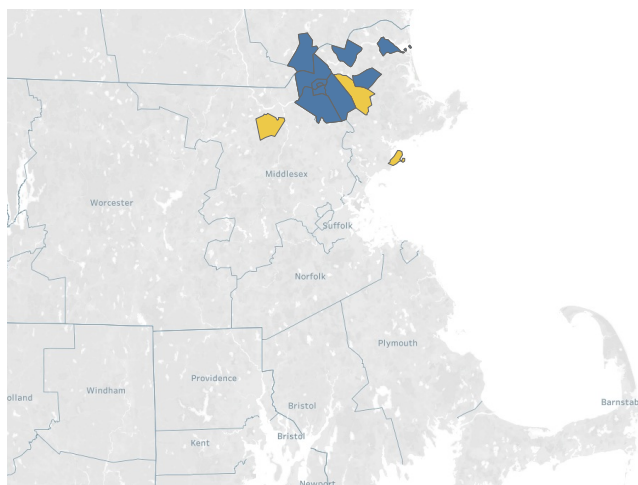
Community-hospital anchored ACO

Patient/consumer representative  
on the MVACO Management  
Board



### LOCATION

#### Location of Physicians Contracting with MVACO, by zip code



● PCP and Specialist ● Specialist only

### PHYSICIAN NUMBERS

#### Total Physicians (approx.): 450

- Total Primary Care Physicians: 150
- Total Pediatricians: 30
- Total Specialists: 270
- Total Behavioral Health Specialists: 6

Note: Because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

- Greater Lawrence Family Health Center. Locations [Internet]. Greater Lawrence Family Health Center; 2021. Available from: <https://glfhc.org/locations/>
- Lawrence General Hospital Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Lawrence General IPA Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Lawrence General Hospital. About us [Internet]. Lawrence General Hospital; 2021. Available From: <http://www.lawrencegeneral.org/about-us/>

For more information about MVACO, visit [www.mycarefamily.org](http://www.mycarefamily.org), or contact Cheryl A. Williams, 978-780-3067, [Cheryl.Williams@lawrencegeneral.org](mailto:Cheryl.Williams@lawrencegeneral.org)



# RELIANT MEDICAL GROUP, INC.

## HPC-CERTIFIED ACO PROFILES

**Reliant Medical Group, Inc.** is an HPC-certified ACO, inclusive of **Fallon 365 Care**.  
Reliant Medical Group is a for-profit corporation providing care primarily in central Massachusetts.

### RISK CONTRACTS

#### Commercial (held by Reliant Medical Group)

- Blue Cross Blue Shield of Massachusetts
- Fallon Community Health Plan
- Harvard Pilgrim Health Care
- Tufts Health Plan

#### MassHealth (held by Fallon 365 Care)

- Fallon 365 Care (Accountable Care Partnership Plan)

#### Medicare (held by Reliant Medical Group)

- Next Generation ACO

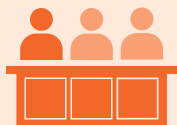
**~114,000**  
patients under risk  
contracts

**64%**  
of ACO attributed patients  
are under two-sided risk  
contracts



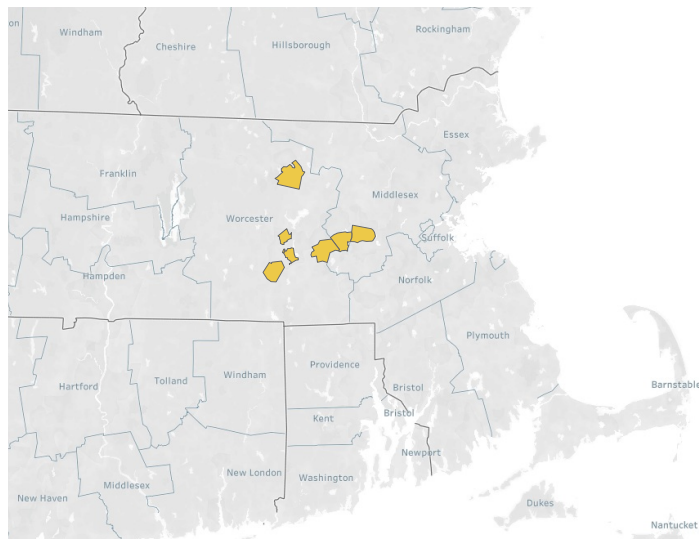
Physician-organization anchored ACO

Patient/consumer representative on  
the Reliant Medical Group Board of  
Managers and Fallon 365 Care Joint  
Governing Committee



### LOCATION

#### Location of Physicians Contracting with Reliant Medical Group, by zip code



● PCP and Specialist    ● Specialist only

### PHYSICIAN NUMBERS

#### Total Physicians (approx.): 320

- Total Primary Care Physicians: 150
- Total Pediatricians: 65
- Total Specialists: 170
- Total Behavioral Health Specialists: 5

Note: Not all physicians included in the map and physician counts may participate in Reliant Medical Group's risk contracts. Also, because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

- Reliant Medical Group Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Next Generation ACO models data sheet [Internet]. Centers for Medicare and Medicaid Services. Available from: <https://data.cms.gov/Special-Programs-Initiatives-Speed-Adoption-of-Bes/Next-Generation-ACO-Models/tn2j-iqcf>

For more information about Reliant Medical Group, Inc., visit [www.reliantmedicalgroup.org](http://www.reliantmedicalgroup.org)  
or contact: Jonathan Chines, 774-261-1413, [jonathan.chines@reliantmedicalgroup.org](mailto:jonathan.chines@reliantmedicalgroup.org)

# SIGNATURE HEALTHCARE

## HPC-CERTIFIED ACO PROFILES

**Signature Healthcare** is an HPC-certified ACO. Signature Healthcare is a non-profit organization providing care primarily in southeastern Massachusetts.

### RISK CONTRACTS

#### Commercial

- Blue Cross Blue Shield of Massachusetts
- Tufts Health Plan

#### MassHealth

- BMC HealthNet Plan Signature Alliance (Accountable Care Partnership Plan)

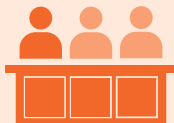
**~26,000**  
patients under risk  
contracts

**100%**  
of ACO attributed patients  
are under two-sided risk  
contracts



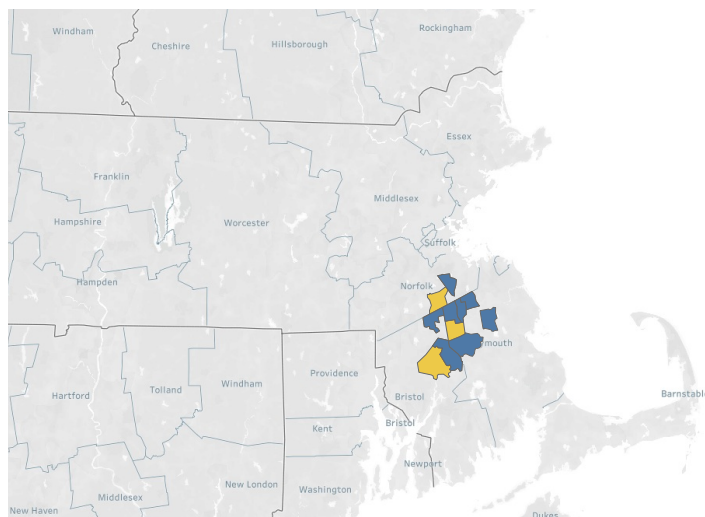
Community-hospital anchored ACO

Patient /consumer representative  
on the Signature Healthcare Board  
of Trustees



### LOCATION

#### Location of Physicians Contracting with Signature Healthcare, by zip code



● PCP and Specialist    ● Specialist only

### PHYSICIAN NUMBERS

#### Total Physicians (approx.): 265

- Total Primary Care Physicians: 50
- Total Pediatricians: 35
- Total Specialists: 220
- Total Behavioral Health Specialists: 10

Note: Not all physicians included in the map and physician counts may participate in Signature Healthcare's risk contracts. Also, because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

- Signature Healthcare Filing. Massachusetts Registration of Provider Organizations Program, 2019

For more information about Signature Healthcare, visit [www.signature-healthcare.org](http://www.signature-healthcare.org) or contact Cindy Colby, 508-941-0958, [ccolby@signature-healthcare.org](mailto:ccolby@signature-healthcare.org)



# SOUTHCOAST HEALTH SYSTEM, INC.

## HPC-CERTIFIED ACO PROFILES

Southcoast Health System, Inc. is an HPC-certified ACO, inclusive of **Southcoast Accountable Care Organization, LLC (SACO)** and **Southcoast Health Network, LLC (SHN)**. Southcoast is a non-profit organization providing care primarily in southeastern Massachusetts.

Southcoast Health Network, LLC

SOUTHCOAST HEALTH SYSTEM, INC.

Southcoast Accountable Care Organization, LLC

### RISK CONTRACTS

#### Commercial (held by SHN)

- Blue Cross Blue Shield of Massachusetts
- Fallon
- Harvard Pilgrim Health Care
- Tufts Health Plan

#### MassHealth (held by SHN)

- BMC HealthNet Plan Southcoast Alliance (Accountable Care Partnership Plan)

#### Medicare (held by SACO)

- Shared Savings Program, Basic Track

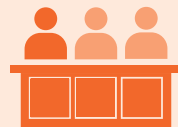
~59,000  
patients under risk  
contracts

57%  
of ACO attributed patients  
are under two-sided risk  
contracts



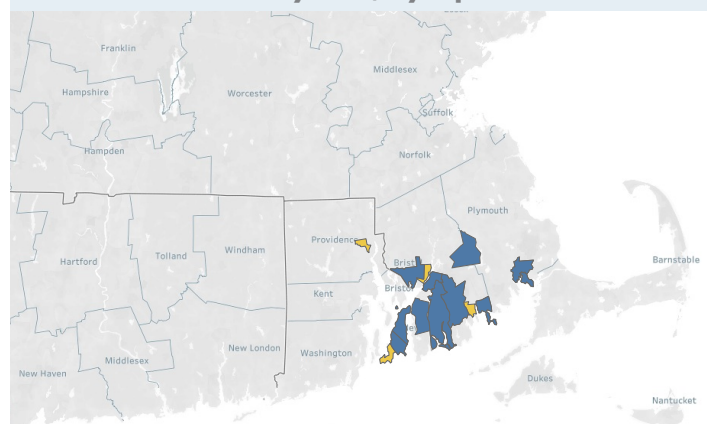
Community-hospital anchored ACO

Patient / consumer representative on  
SACO and SHN Boards of Managers



### LOCATION

#### Location of Physicians Contracting with Southcoast Health System, by zip code



● PCP and Specialist

● Specialist only

### PHYSICIAN NUMBERS

#### Total Physicians (approx.): 385

- Total Primary Care Physicians: 90
- Total Pediatricians: 3
- Total Specialists: 310
- Total Behavioral Health Specialists: 2

Note: Not all physicians included in the map and physician counts may participate in Southcoast Health System's risk contracts. Also, because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

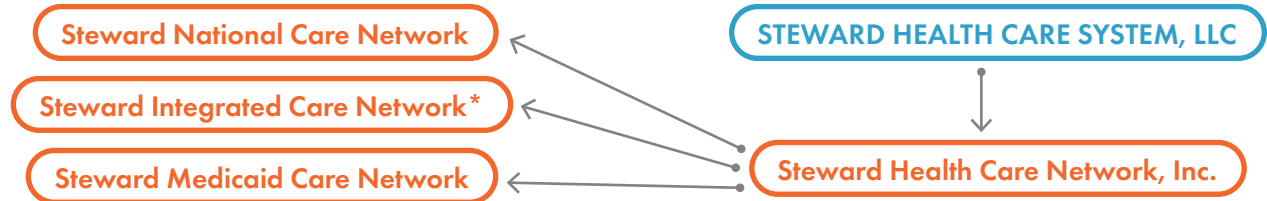
- Southcoast Health System Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Southcoast Accountable Care Organization Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Southcoast Health Network Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Performance year 2020 Medicare shared savings program model data sheet [Internet]. Centers for Medicare and Medicaid Services. Available from: <https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Performance-Year-2020-Medicare-Shared-Savings-Prog/kuwq-yjm7l>

For more information about Southcoast Health System, visit [www.southcoast.org](http://www.southcoast.org)  
or contact Keith Hovan, 508-973-7013, [hovank@southcoast.org](mailto:hovank@southcoast.org)

# STEWARD HEALTH CARE NETWORK, INC.

## HPC-CERTIFIED ACO PROFILES

Steward Health Care Network, Inc. (SHCN) is an HPC-certified ACO, inclusive of Steward National Care Network (SNCN), Steward Integrated Care Network, Inc. (SICN) and Steward Medicaid Care Network, Inc. (SMCN). SHCN's corporate parent is Steward Health Care System, LLC, a for-profit organization providing care primarily in eastern and central Massachusetts.



### RISK CONTRACTS

#### Commercial (held by SHCN)

- Blue Cross Blue Shield of Massachusetts, BMC HealthNet, Harvard Pilgrim Health Care, Tufts Health Plan, Unicare

#### MassHealth (held by SMCN)

- Steward Health Choice (Primary Care ACO)

#### Medicare

- Next Generation ACO (held by SICN)\*, Medicare Shared Savings Program Enhanced Track (held by SNCN)

\* Steward Integrated Care Network exited its Next Generation ACO contract at the end of 2019.

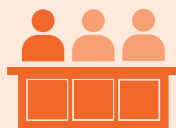
**~457,000**  
patients under risk  
contracts

**74%**  
of ACO attributed patients  
are under two-sided risk  
contracts



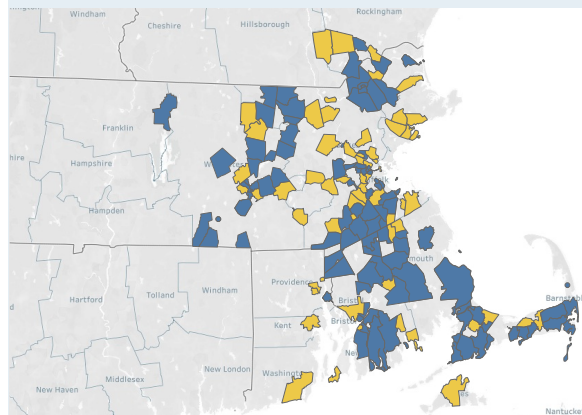
Academic- or teaching-hospital  
anchored ACO

Patient / consumer representative on  
SHCN, SICN, SMCN, and SNCN  
Boards of Directors



### LOCATION

#### Location of Physicians Contracting with Steward Health Care System, by zip code



● PCP and Specialist    ● Specialist only

### PHYSICIAN NUMBERS

#### Total Physicians (approx.): 2,700

- Total Primary Care Physicians: 440
- Total Pediatricians: 115
- Total Specialists: 2,260
- Total Behavioral Health Specialists: 100

Note: Not all physicians included in the map and physician counts may participate in SHCN's risk contracts. Also, because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

### REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

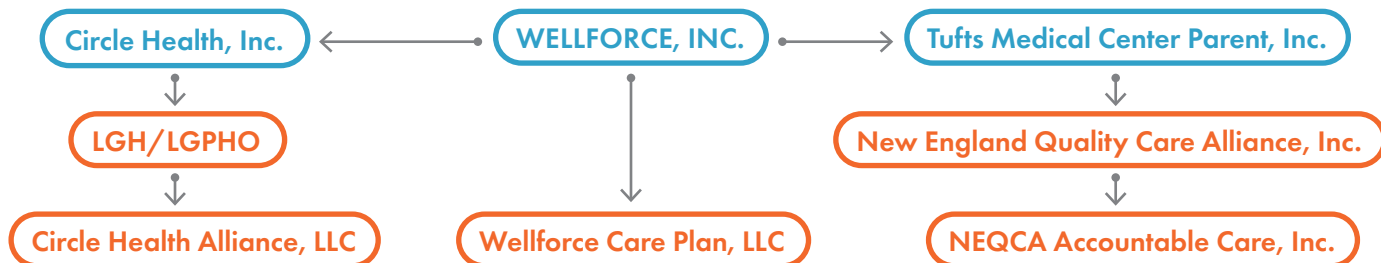
- Steward Health Care System Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Next Generation ACO models data sheet [Internet]. Centers for Medicare and Medicaid Services. Available from: <https://data.cms.gov/Special-Programs-Initiatives-Speed-Adoption-of-Bes/Next-Generation-ACO-Models/t2j-iqcf>
- Performance year 2020 Medicare shared savings program model data sheet [Internet]. Centers for Medicare and Medicaid Services. Available from: [data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Performance-Year-2020-Medicare-Shared-Savings-Prog/kuwq-yjm7](https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Performance-Year-2020-Medicare-Shared-Savings-Prog/kuwq-yjm7)

For more information about Steward Health Care Network, visit [www.steward.org/our-network/steward-health-care-network](http://www.steward.org/our-network/steward-health-care-network) or contact Nathalie Hibble, 617-419-4714, [Nathalie.Hibble@Steward.org](mailto:Nathalie.Hibble@Steward.org)

# WELLFORCE, INC.

## HPC-CERTIFIED ACO PROFILES

Wellforce, Inc. is an HPC-certified ACO, inclusive of **Wellforce Care Plan, LLC**, **Lowell General Hospital/ Lowell General Physician Hospital Organization (LGH/LGPHO)**, **Circle Health Alliance, LLC**, **NEQCA Accountable Care, Inc.**, and **New England Quality Care Alliance, Inc.** Wellforce is a non-profit organization providing care primarily in eastern and central Massachusetts.



### RISK CONTRACTS

**Commercial** (held by LGH/LGPHO and/or New England Quality Care Alliance, Inc.)

- Blue Cross Blue Shield of Massachusetts, Cigna, Harvard Pilgrim Health Care, Tufts Health Plan, Unicare

**MassHealth** (held by Wellforce Care Plan)

- Wellforce Care Plan (Accountable Care Partnership Plan with Fallon Health)

### Medicare

- Next Generation ACO (held by NEQCA Accountable Care), Shared Savings Program Enhanced Track (held by Circle Health Alliance)

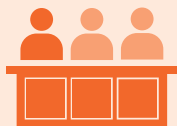
**~296,000**  
patients under risk contracts

**91%**  
of ACO attributed patients are under two-sided risk contracts



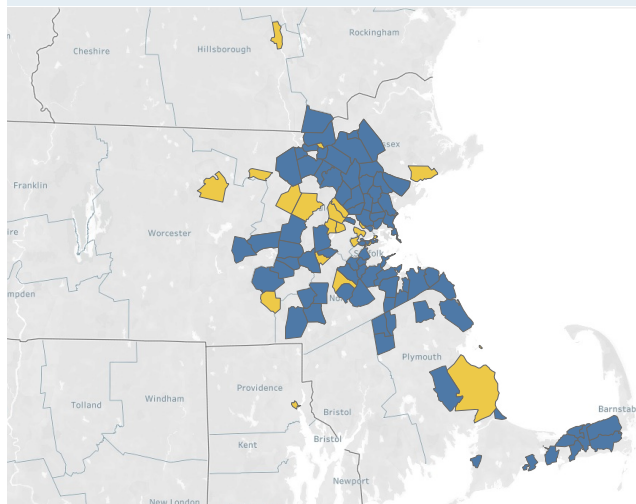
Academic- or teaching-hospital anchored ACO

Patient/consumer representative on: the Wellforce Care Plan Board of Managers; a committee of LGH/LGPHO ACO Board of Directors; a committee of the Circle Health Alliance Board of Directors; the New England Quality Care Alliance Board of Trustees; and the NEQCA Accountable Care Board of Trustees



### LOCATION

Location of Physicians Contracting with Wellforce, by zip code



● PCP and Specialist ● Specialist only

### PHYSICIAN NUMBERS

**Total Physicians (approx.): 2,040**

- Total Primary Care Physicians: 530
- Total Pediatricians: 280
- Total Specialists: 1,595
- Total Behavioral Health Specialists: 85

Note: Not all physicians included in the map and physician counts may participate in Wellforce's risk contracts. Also, because a physician may have more than one specialty, the sum of the counts per specialty category may exceed the Total Physicians count.

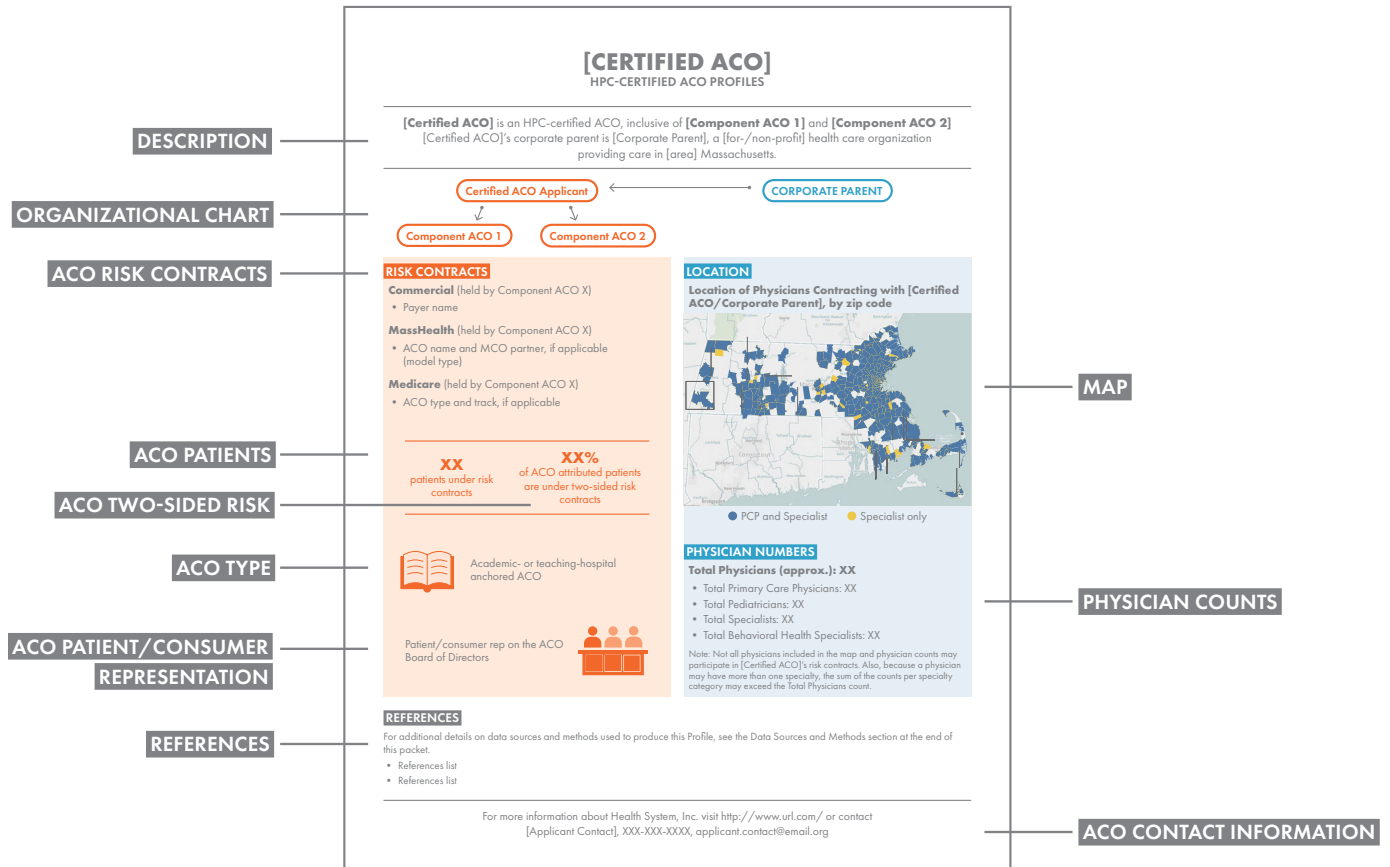
## REFERENCES

For additional details on data sources and methods used to produce this Profile, see the Data Sources and Methods section at the end of this packet.

- Wellforce Filing. Massachusetts Registration of Provider Organizations Program, 2019
- Next Generation ACO models data sheet [Internet]. Centers for Medicare and Medicaid Services. Available from: <https://data.cms.gov/Special-Programs-Initiatives-Speed-Adoption-of-Bes/Next-Generation-ACO-Models/tn2j-iqcf>
- Performance year 2020 Medicare shared savings program model data sheet [Internet]. Centers for Medicare and Medicaid Services. Available from: <https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Performance-Year-2020-Medicare-Shared-Savings-Prog/kuwq-yjm7>

# DATA SOURCES AND METHODS

## ACO PROFILES



### Description

The HPC drafted the description using a standard format: “[Certified ACO X] is an HPC-certified ACO, inclusive of [Component ACO A and Component ACO B]. [Certified ACO X]’s corporate parent is [Health System Y], a [non- or for-profit status] organization providing care primarily in [region of Massachusetts, or across the Commonwealth].” In this context, “corporate parent” is defined as the Registered Provider Organization that has ownership or control of the certified ACO. Information regarding the corporate ownership of an ACO was sourced from data elements RPO-135, Corporate Organizational Chart, and RPO-43, Legal Name of Corporate Affiliate. For- or non-profit status was sourced from RPO-32, Tax-Exempt Status.

### Organizational Chart

In cases where a certified ACO has at least one Component ACO, the ACO Profile includes an abbreviated organizational chart showing the relationship between the certified ACO, the other Component(s), and any corporate parent that is a Registered Provider Organization and has ownership or control of the certified ACO. These charts are extracts of those submitted to the HPC in the 2019 MA-RPO filings. The HPC referred to the RPO filing most recently submitted at the time of certification.

### ACO Risk Contracts

**Commercial contract data:** The names of the payers with which the ACOs have risk contracts (current as of the date of certification) were sourced from the HPC ACO Certification applications.

**MassHealth contract data:** MassHealth has three types of ACOs: Model A (Accountable Care Partnership Plan), Model B (Primary Care ACO), and Model C (MCO-Administered ACO). Information on the model and, where applicable, payer partner was informed by public data sources including the [MassHealth Enrollment Guide](#).

*Medicare contract data:* Information on Medicare ACO participation was sourced from public Medicare Shared Savings Program and Next Generation ACO data available online through the Centers for Medicare and Medicaid Services (CMS). Some of the certified ACOs also hold Medicare Advantage risk contracts; those contracts were not included in the profiles.

### **ACO Type**

Each ACO is classified into one of three categories: academic- or teaching-hospital anchored, community-hospital anchored, or physician organization-anchored. This classification scheme builds on the hospital categories employed by the [Center for Health Information and Analysis in its FY 2018 Massachusetts Hospital Profiles Technical Appendix](#). ACOs that include at least one academic medical center (AMC) or teaching hospital were classified as academic- or teaching-hospital anchored. ACOs with at least one community hospital and no AMC or teaching hospital were categorized as community-hospital anchored. ACOs with no hospital participant were classified as physician organization-anchored ACOs. Note that ACOs classified as academic- or teaching-hospital anchored may contain community hospitals in their systems, as well.

### **ACO Patients**

The figure shown for ACO patients is an approximate sum of the number of patients in ACO risk contracts as reported to the HPC in the 2019 or 2020 ACO Certification applications (excluding any reported Medicare Advantage, Senior Care Options, or Program of All-inclusive Care for the Elderly risk contract lives). These counts represent point-in-time attribution figures at the time of application for certification. It should be noted that some ACOs may be designed to serve only a subset of the population (e.g., pediatric patients only). This information is intended to provide objective data on the number of patients attributed to the certified ACOs and should not be interpreted as a value judgment.

### **ACO Two-sided Risk**

Each profile indicates the percent of ACO attributed patients in risk contracts that include both upside and downside risk, as reported to the HPC in 2019 or 2020 ACO Certification applications (excluding any reported Medicare Advantage, Senior Care Options, or Program of All-inclusive Care for the Elderly risk contract patients).

### **ACO Patient/Consumer Representation**

The location of the patient or consumer representative(s) within the ACO's governance structure was sourced from ACO Certification applications.

### **ACO Contact Information**

The individual contact information given is for the Applicant Contact, provided to the HPC in the ACO Certification applications as the primary public contact for ACO-related matters.

### **Map**

Each Profile includes a map showing the zip codes of the practicing providers listed in the MA-RPO Physician Roster file most recently submitted from the date of certification (generally 2019), as given by RPO-108 Primary Site of Practice Zip Code. When noted, not all of the providers identified in this map or in the physician count (see below) may participate in the certified ACO's risk contracts. In cases where only primary care providers (PCPs) or both PCPs and specialists practice in a given zip code, the geographic area of that zip code is colored blue. Where a given zip code has only specialists and no PCPs associated with the RPO, the zip code is colored yellow. Physicians who were classified in the MA-RPO data as both PCPs and specialists were considered PCPs for purposes of the mapping.

## Physician Counts

Physician counts were calculated using Physician Roster data elements RPO-93 Physician NPI, RPO-94 Physician Specialty, RPO-96 Primary Care Provider Status, and RPO-97 Pediatrician Status. Duplicate physician listings were removed prior to generating counts, and PCP, Pediatrician, and Specialty statuses were modified as needed to best capture discrepancies between duplicate entries. The individual physician count elements were calculated as follows:

- Total Physicians is the sum of all physicians, after removing duplicates, listed in each RPO's 2019 RPO Physician Roster.
- Total Primary Care Providers is the sum of all physicians, after removing duplicates, listed in RPO-96 Primary Care Provider Status as a "Primary Care Provider," or "Both."
- Total Pediatricians is the sum of all physicians, after removing duplicates, listed in RPO-97 Pediatrician Status as "Yes." This number includes specialists and PCPs.
- Total Specialists is the sum of all physicians, after removing duplicates, listed in RPO-96 Primary Care Provider Status as a "Specialist" or "Both."
- Behavioral Health Physicians is the sum of all physicians, after removing duplicates, who specialize in a behavioral health field such as Psychiatry or Addiction Medicine, per RPO-94 Physician Specialty.

The physician counts are approximate and rounded to the nearest 10, except for counts less than 10. As noted, because a physician may have more than one specialty, the sum of the counts in the individual specialty categories may be greater than the number of Total Physicians listed.